

CIMA Syllabus

Level I - Operational Level

Paper	Subject	Marks
E1: Organisational Management	<i>Introduction to organisation (25%)</i>	100
	<i>Managing the finance function (15%)</i>	
	<i>Managing technology and information (15%)</i>	
	<i>Operations management (15%)</i>	
	<i>Marketing (15%)</i>	
	<i>Managing human resources (15%)</i>	
P1: Management Accounting	<i>Cost accounting systems (30%)</i>	100
	<i>Budgeting (25%)</i>	
	<i>Short-term decision making (30%)</i>	
	<i>Dealing with risk and uncertainty (15%)</i>	
F1: Financial Reporting and Taxation	<i>Regulatory environment for financial reporting and corporate governance (10%)</i>	100
	<i>Financial accounting and reporting (45%)</i>	
	<i>Management of working capital, cash and sources of short-term finance (20%)</i>	
	<i>Fundamentals of business taxation (25%)</i>	

Level II - Management Level

Paper	Subject	Marks
E2: Project and Relationship Management	<i>Introduction to strategic management and assessing the global environment (30%)</i>	100
	<i>The human aspects of the organisation (20%)</i>	
	<i>Managing relationships (20%)</i>	
	<i>Managing change through projects (30%)</i>	
P2: Advanced Management Accounting	<i>Cost planning and analysis for competitive advantage (25%)</i>	100
	<i>Control and performance management of responsibility centres (30%)</i>	
	<i>Long-term decision making (30%)</i>	
	<i>Management control and risk (15%)</i>	



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Paper	Subject	Marks
F2: Advanced Financial Reporting		100
	<i>Sources of long-term finance (15%)</i>	
	<i>Financial reporting (60%)</i>	
	<i>Analysis of financial performance and position (25%)</i>	

Level III - Operational Level

Paper	Subject	Marks
E3: Strategic Management	<i>Interacting with the organisation's environment (20%)</i>	100
	<i>Evaluating strategic position and strategic options (30%)</i>	
	<i>Leading change (20%)</i>	
	<i>Implementing strategy (15%)</i>	
	<i>The role of information systems in organisational strategy (15%)</i>	
P3: Risk Management	<i>Identification, classification and evaluation of risk (20%)</i>	100
	<i>Responses to strategic risk (20%)</i>	
	<i>Internal controls to manage risk (20%)</i>	
	<i>Managing risks associated with cash flow (20%)</i>	
	<i>Managing risks associated with capital investment decisions (20%)</i>	
F3: Financial Strategy		100
	<i>Formulation of financial strategy (25%)</i>	
	<i>Financing and dividend decisions (35%)</i>	
	<i>Corporate finance (40%)</i>	